



July 22, 2020

The Honorable Andrew M. Cuomo
Governor of New York State
New York State Capitol Building
Albany, New York 12224

To The Honorable Andrew M. Cuomo:

As representatives of New York State's health and human services, arts and cultural, and philanthropic nonprofits, we are unified in calling for your urgent attention to the rapidly deteriorating financial condition of the State's nonprofit contracting partners that is now accelerating into a crisis for many as result of Executive Order 202.48.

Executive Branch leadership is desperately needed to mitigate both the immediate and longer-term toll the pandemic and State budget crisis is having upon the individuals and communities we serve, our workforce, and the very survival of many organizations that are essential for a healthy recovery. To demonstrate this toll, attached to this letter are brief impact summary statements by fourteen (14) of the umbrella organizations and a list of 715 nonprofits from across the state who signed on to this letter.

We understand and are attuned to the budget challenges that the State faces due to the pandemic. We also share your hope that federal relief will soon be on the way. Although the issued Budget Bulletin directed certain State agencies to be flexible with respect to nonprofit contractual obligations, the State Budget Director's decision to intentionally delay payments beyond what is already a serious chronic systemic problem and freeze new or renewed contract commitments is proving to be devastating. The recent announcement suspending prompt payment laws in Executive Order 202.48 will make the situation for nonprofits much more untenable. The fact that this executive order was put out with no advance notice or consultation from those impacted is gravely disappointing and not respectful of importance and value of nonprofits across the State. The sector cannot provide the necessary services and jobs New York needs to recover if the State is unwilling to honor its financial commitments to pay for the services it has contracted nonprofits to provide, while also asking nonprofits to continue to provide those services at great financial risk.

Many nonprofits entered this pandemic at a breaking point caused by underfunded and late contracts, late payments, high staff turnover, stagnant wages, fully tapped out credit lines, and limited or nonexistent cash reserves. COVID-19 has dramatically increased the need for human

services at a time where our workforce and program capacity has been greatly diminished and de-stabilized.

Nonprofits represent the largest private sector employer in the State, employing (pre-COVID) 1.3 million people (18% of the state's workforce) and generating \$260.26 billion in annual revenue. The vast majority of nonprofits are community-based with a workforce that is comprised of low-income workers who are predominately people of color. The people we serve are also those most impacted by COVID-19; the virus has hit low-income communities of color at a staggering rate with Black and Latinx New Yorkers dying of COVID at twice the rate of white residents. Nonprofit jobs and services will be key to the recovery in these communities, and at a time they are needed more than ever, budget cuts and payment delays results in service reductions and layoffs. These unfortunate choices by the State disproportionately effects communities that have been hardest hit by the pandemic due to structural racism, ableism, and income inequality.

The lack of leadership and progress in prompt contracting is our sector's underlying economic condition that is glaringly exposed by the pandemic and the State's recent actions. Nonprofits would have been in a much better position to absorb some of the emergency cash measures being taken by the State, if the State had taken the actions necessary to resolve chronic delays in procurement as is well-documented annually by the State Comptroller.

There are actions that can be taken now by the State to mitigate the direct as well as collateral damage. Responsible actions would better position all of us to move forward in combatting the pandemic and moving quickly to a solid recovery. Our sector needs real support and systemic change to fully recover from the impacts of COVID-19 and to continue to build the wellbeing of New Yorkers. We look forward to a quick response and the opportunity to meet to discuss the needs of our communities.

We, the undersigned nonprofits, on behalf of the people and communities we serve, urge the Executive Branch to provide the leadership necessary to immediately act upon the following:

1. Fully implement the recommendations made by the State Comptroller in the 2019 report on state contracting and payments with not-for-profit organizations. These recommendations are as follows:

- o State agencies should take responsibility for their critical roles, and make prompt contracting a priority. This remains the most important action needed to achieve on-time contracts and payments.

- o The Not-for-Profit Contracting Advisory Committee should meet regularly to address new and continuing barriers to prompt contracting success.

- o State agencies and NFPs should increase their use of the Grants Gateway and use the contract tracking tools in the Gateway to identify and address processing delays.

- o State agencies should use electronic means to pay prompt contracting interest and ensure that the NFPs receive what is due as required by law.

- o State agencies should pay any interest due with the first payment under a contract to help NFPs avoid cash flow problems.

2. Rescind Executive Order 202.48 which suspends prompt payment laws and prioritize and pay out invoices on existing contracts promptly and remove additional barriers, like DOB review, that have significantly and seemingly intentionally delayed payment. The July 6, 2020 Executive Order suspending prompt payment puts nonprofits in an impossible position; provide lifesaving services with no assurance of when and if the State will pay, or close programs that communities need to survive. It jeopardizes untold millions of dollars of charitable assets that may be lost as nonprofits may be forced to bankruptcy and/or dissolution. Many nonprofits that have been able to manage or borrow the cash to cover receivables from State delays, can no longer do so and are no longer in a position to effectively loan money to the State. Philanthropic sources are only a drop in the sector's dollar bucket and cannot backfill what the State owes. The unintentional consequence of this practice continuing will be economic devastation for many valued nonprofit partners and significant harm to the people and communities served.

3. Register all pending contracts and do not impose retroactive cuts. Nonprofits put mission first and often continue to operate without a registered contract because shutting down programs and laying off employees while waiting on government delays would negatively impact communities. This goodwill should not result in providers being asked to take a loss because of State delays. Again, as with the aforementioned action, the financial wherewithal of nonprofits to take and absorb such a risk is no longer there. Contracts need to be registered immediately so providers do not continue to operate at risk and without funding.

4. End the policy and practice of financially penalizing nonprofits that have successfully secured bank loans from the Payroll Protection Program. The reason why many nonprofits doing business with the State have been able to financially stay afloat during the peak of the COVID-19 crisis is that they were able to secure money from a bank through PPP. Although there does not appear to be a unified State policy in this regard, some State agencies have informed nonprofits that they will be recouping PPP loan money where the loan is based on employees being covered under State contract. In essence, this bureaucratic practice is exploiting and further exacerbating the distressed financial condition of nonprofits in this crisis for the purpose of taking their loan money, which may or may not be forgiven by the SBA, to subsidize the State. The consequences of the State taking these dollars from its nonprofit partners will be further reductions in workforce and services and an increase in nonprofits going out of business.

5. Streamline executive branch approval process for licensed program transfers, mergers, acquisitions and dissolutions and commit to process applications within 90 days. The nonprofit corporate and economic landscape is rapidly and dramatically changing as a result of the crisis and the financial hardships created by the State's systemic and most recent contracting and payment policies toward its nonprofit partners. The times require that nonprofits be able to pivot quickly to effectuate restructuring strategies that best preserve mission and charitable assets and help ensure sustainability. These strategies include divesting in licensed or regulated programs to

other providers, merging and affiliating, and, where appropriate, responsibly dissolving the corporation. The State's systems are not at all prepared to effectively meet the need and surge in demand that is forthcoming. Executive Branch approval processes in this regard are incredibly burdensome and expensive to navigate as they are decentralized, complicated, lacking in transparency, are not consistent across agencies, and when there are multiple State agencies involved, there is no central coordination or integration. Obtaining such approvals can often take a year or more to secure.

6. Create a Nonprofit COVID-19 Recovery Advisory Committee and re-install a nonprofit representative agency as Co-chair. The State will need to make timely decisions as we learn more about federal funding and economic recovery, and the various nonprofit subsectors need to be consulted as to how to move forward as experts in their fields. The State lacks a coherent and strategic approach on how to partner with our sector on COVID-19 recovery efforts, how to mitigate budget impacts on our communities, and on common issues that cross State agency bureaucracies and the many siloed funding streams. The Not-for-Profit Contracting Advisory Committee, which is mandated by statute, and the nonprofit liaison's office have not been given the staff or authority to make change across State agencies and are not the central place for the COVID-19 discussions we need. The Committee has been meeting infrequently and the community/nonprofit representative chair recently stepped down in frustration with the lack of progress. Our sector needs to be taken seriously, now more than ever. It is imperative that we be regularly at the table with real decision-makers at the State, to develop and monitor the economic conditions of the nonprofit sector, inform the State policies of the impact of policies, and how to partner on COVID-19 recovery efforts, and how best to mitigate budget impacts on our communities. We are all in this together and nonprofits have much to offer in information, advice, connections and resources that can be leveraged. We have our boots on the ground in every community and are acutely attuned to needs, trends and opportunities.

ATTACHED IMPACT STATEMENTS

IMPACT – HUMAN AND HEALTH SERVICES

Human Services Council

Human service nonprofits support New Yorkers from all walks of life, and are the key to COVID-19 recovery, as more people will be in need of eviction prevention, job assistance, food security, and health services. Providers entered this pandemic at a breaking point, with underfunded contracts, high staff turnover rates due to stagnant wages, and limited or nonexistent cash reserves. State funding for human services has been slashed by twenty-six (26) percent since 2008, resulting in rates lower than in 1980. COVID-19 has had a profound impact on New Yorkers and has expanded the need for the human services sector to innovate and provide additional services to communities. Sixty-four (64) percent of surveyed nonprofit human services organizations believe they will have to start scaling back services, and over seventy (70) percent will need to lay off staff as a result of budget shortfalls. Lack of payment by the State is derailing the sector and will lead to agency and program closures.

Early Care and Learning Council (ECLC)

ECLC represents the 35 Child Care Resource & Referral (CCR&Rs) programs across New York State. The CCR&Rs are on the front lines, providing direct assistance and support to parents, childcare providers, and employers in their communities. There are 19,000 regulated childcare programs in NYS and around 10,000 care currently open. Since the onset of the pandemic our network has worked to assist providers in serving the children of essential workers through the administration of CARES childcare scholarships. In addition, the CCR&Rs continuously work to ensure that children and parents have access to quality and affordable childcare. Office of Children and Family Services contracts each year with ECLC and its 35 member agencies for approximately \$22 million annually. Delays in quarterly payments will dramatically impact our network and its ability to support early childhood programs throughout the state as NY moves forward with reopening.

Coalition for Behavioral Health

Behavioral health is a major public health issue and business and psychological recover go hand-in-hand. Our sector is struggling and simply cannot withstand additional financial challenges. New York cannot recover from COVID-19 without a strong behavioral health sector that is ready to help New Yorkers combat their anxiety, depression, grief and trauma as people are dealing with loss of loved ones, unemployment, fear and anxiety about their futures and the futures of their families. This is leading to depression, increased alcoholism and substance use, trauma, and family dysfunction. The impact on adults and children alike is enormous.

New York Association of Alcoholism and Substance Abuse Providers (ASAP)

Heroic, essential workers in substance use disorders prevention, harm reduction, treatment, and recovery programs are working to address the Coronavirus pandemic AND, simultaneously, the addiction pandemic. The COVID-19 pandemic appears to be contained after months of hard work and a huge investment by the state and federal government. The addiction pandemic is still raging out of control without a sufficient investment of resources from the state or federal government. In spite of spiking rates of overdose (42% increase) during the Coronavirus pandemic, addiction program budgets are barely keeping pace with inflation. Delaying any part of the local assistance needed by addiction programs will make it harder for programs to save lives.

New York State Association for Rural Health (NYSARH)

NYSARH's members include numerous private, not-for-profit organizations engaged in health and human services, research, and education, all equally dedicated to the health and well-being of rural New Yorkers and their communities. Many of these not-for-profits are contracted with various NYS agencies to do the essential business of the State on a cost-reimbursement basis. Although these organizations have made a tremendous effort to continue meeting their contractual obligations during the pandemic, they have not been reimbursed for the costs associated with those efforts for many months, creating serious cash flow issues that are impacting their workforces and, in some cases, threatening their very existence. Moreover, there is a great deal of uncertainty about whether those NYS contracts will be renewed and in what amounts; while cuts are promised, the magnitude of those cuts and their timing remains unclear, which seriously hampers the ability of our not-for-profit members to plan and adjust.

NYSARH is concerned that the network of organizations serving NY's rural people and places, which has taken decades to develop and refine, will be significantly diminished should the key partner and funder of their efforts, NYS, continue to withhold reimbursement and delay contracting; already, many organizations are laying off or furloughing staff in the absence of clear and convincing evidence that payments and contracts are forthcoming. NYSARH hopes that the State's leadership will recognize that making its not-for-profit partners bear the brunt of the State's fiscal crisis will ultimately undermine its ability to adequately serve its rural residents for many years to come. Those not-for-profit partners must be sustained—by prompt repayment of expenses already incurred and by clear and timely communication about contracting—so they may continue to deliver the essential services of the State on its behalf.

The New York LGBT Network

The New York LGBT Network is one of the largest providers of health and human services, education and advocacy services for the lesbian, gay, bisexual and transgender community in the tri-state area. Its service region of over 6 million people serves as a home and a voice for LGBT

people, their families, and support systems. The New York LGBT Network's community centers and affordable senior housing help LGBT people to be themselves, stay healthy, and change the world. Since 1993, the New York LGBT Network has been pioneering advocacy and social change to create safe spaces where LGBT people live, learn, work, play, and pray.

Since the onset of the pandemic in March, the New York LGBT Network has made sure to not waste a minute in helping LGBTQ families. We launched our Virtual LGBT Centers providing a variety of programs to help support the community, keep people connected and emotionally close while we were physically distancing, provided health insurance and census enrollment, hate crimes advocacy, COVID-19 information and support, HIV test at home kits and much more.

In addition to continuing and reinventing our services virtually, we also conducted a community study and collected data on the impact of the coronavirus on LGBTQ people and families. The data collected from hundreds of families, was startling and included the following alarming numbers: a) 67% were experiencing depression due to isolation; b) 42% were fighting anxiety; c) more than ¼ were facing immediate financial hardship; d) 25% identify as immune-suppressed; e) over 30% cannot treat other health conditions due to COVID-19; f) nearly 1/3 were facing food insecurity issues and g) 20% have immediate housing needs. This data demonstrates the need for additional resources for services and programs to be offered as nonprofits are providing essential services and are on the frontlines 365 days a year.

During the same time a national study was conducted on the impact on LGBT Community Centers nationwide including over a dozen from New York State. Due to slow and/or non-payment from government sources and the cancellation of fundraising events, nearly 1/3 of all LGBT Centers will close if no intervention happens by the end of July. If government funding does not pay or delays payments into late fall, over 90% of LGBT Centers will close their doors. This will be a tragic loss for all communities throughout New York State and we will be taking a giant leap backwards that will result in poor health outcomes, unsafe schools and communities, increase in hate violence and a lot of other conditions that will put our New York LGBT families at great risk.

We fully support all that is outlined in this letter and stand together in solidarity with our partners throughout the nonprofit sector. It is the nonprofits that are on the ground, on the frontlines and New York needs us. We urge New York State to deliver on its promise and responsibility to the nonprofit sector and work with us together as partners in developing and implementing the strategies needed to help those who need it most.

IMPACT - HOUSING

Supportive Housing Network of New York

The Supportive Housing Network of New York (the Network) represents more than 200 nonprofit organizations that collectively run more than 52,000 units of supportive housing – affordable housing with onsite services for formerly homeless people who also cope with

disabling conditions including mental illness and HIV/AIDS. 100 of these 200 organizations are in the former COVID epicenter, New York City. Our nonprofit members were already financially strapped and coping with staff shortages due to underfunded and stagnant contracts. The pandemic compounded these issues: tenants and staff fell ill causing even greater staffing shortages while nonprofits had to find and fund PPE as well as computers and phones to effect telehealth, all with even less funding than usual due to cancelled fundraisers. Meanwhile, supportive housing workers were determined to be essential.

Our community – mission driven to care for New York’s most vulnerable -- is quite literally hanging by a thread. The state’s policy of deliberately slowing payments is fraying that thread. As an example, one Syracuse area nonprofit providing housing and services to formerly homeless individuals with HIV/AIDs has furloughed nearly 50% of their staff: they have not received payments on their state contracts -- which help pay rent on tenants’ apartments -- for over six months.

The supportive housing nonprofits that have consistently been operating throughout the pandemic feel they have a moral duty to keep the covenant with their staff and tenants; we feel the state has a similar covenant with our sector.

IMPACT - ARTS, CULTURE AND HERITAGE

Arts New York

Due to COVID-19, the arts, culture and heritage industries have experienced acute disruption to operations and service capacity. These venues, which often rely on engagement with a live audience, were among the first to close and most have not yet re-opened. As a result, earned income from audience attendance, admissions and membership fees is critically imperiled. Furthermore, contributed income ordinarily derived from grants, service contracts, and public support remains in jeopardy. Many of these organizations are owed money for work that has already been completed and are often unable to fulfill existing contracts with their collaborators. Cumulatively, the arts sector represents a \$114 billion-dollar statewide industry, and plays a central role to ensure the cultural and economic vitality of all New Yorkers.

Museum Association of New York (MANY)

New York’s museums have an annual economic impact of \$5.4B and have shouldered a loss of more than \$455M in the last 130 days. The Paycheck Protection Program helped many through the first part of the pandemic health crisis, but the thousands of museum employee layoffs we now see reflect those funds running out. With the loss of two-thirds (2/3rds) of earned income, new expenses incurred to reopen safely under state guidelines, and little hope for restored visitation capacity in the near future, the financial picture for NY's museum sector is dire. As many as 20% of museums in our state will not be opening in 2020 and may never be able to

reopen in the future. We envision a need for mergers, charter revisions, new partnerships, and new ways in which museums can safely and legally turn over to other museums the care of collections and facilities in which they are entrusted by the State of NY. The State needs to assist the Charter Office to prepare and increase their capacity to guide museums through these difficult transitions in the timely manner needed.

IMPACT - PHILANTHROPY

Philanthropy New York

Philanthropy New York is a trusted community of nearly 300 grant making organizations in the New York Metro area. In 2019, PNY members gave \$7billion in grants for local, national and global causes. Philanthropy New York and its members are committed to supporting the work of our nonprofit partners and asks that government take action to ensure adequate funding for the nonprofit sector.

Despite significant early and ongoing COVID relief funding and new substantial commitments of increased grantmaking over the next three years from the philanthropic sector in New York City, philanthropic efforts will not come close to meeting the urgent needs of a sector deprived of basic working capital. We urge New York State government to ensure on-time contracting and payments to nonprofits to ensure the sustainability of our safety net.

NY Funders Alliance

NY Funders of Alliance is a collaborative community of nearly 100 grantmaking organizations who serve local regions across New York State from Jamestown to Lake Placid to Westchester. Our grantmakers have responded to the health and economic crises associated with the coronavirus pandemic by leading the way in creating, supporting, and continuing to grow emergency COVID response funds in every county in New York State. Already, these funds alone have contributed more than \$17 million to local nonprofits to address the immediate impacts of the pandemic.

These rapid response funds, most established during the very first days of the crisis, have assisted local nonprofits to secure PPE to stay open providing vital care, made sure childcare was available and safe for essential workers, that local food pantry shelves had food for the influx of new clients in communities across the state, and supported nonprofits as they transitioned to serve clients remotely.

New York nonprofit and philanthropic organizations represent a vital link in our communities' resiliency by mobilizing quickly when it was needed most and providing critical services in a time of crisis. Now, their continued existence is threatened by a significant loss in state revenue from unpaid contracts. We understand, completely, the perilous financial circumstances that New

York State finds itself in. And we share your message that more must be done in Washington, D.C. to provide funding to our State and local governments who, themselves, have been on the front line of this crisis.

However, as we all begin to turn our attention to the breadth and depth of the health, economic and social crisis that we are facing, New York State's nonprofit partners are essential to our ability to sustain our communities through this time of need. Therefore, we urge you to please consider implementation of the recommendations herein to provide needed relief to these critical service providers.

We realize that these are challenging times for New York State. However, our local communities will not come through this crisis without support for our front-line nonprofit partners.

United Way of New York State (UWNYS)

UWNYS's membership is comprised of the 35 Local United Ways in our state. 211 New York State (211NYS), a subsidiary of UWNYS, is a statewide information and referral source offering web-based, text and telephone support for individuals seeking assistance, in addition to maintaining the largest directory of services in the state.

In response to COVID-19, Local United Ways (LUWs) have been in the forefront of tracking, supporting, surveying and meeting community needs throughout the state and raising more than \$30 Million to meet local community needs from COVID-19. 211 has handled nearly 178,000 calls outside of New York City in the first three months of the pandemic; a 160% increase in call volume for this time period. 211 tracks data on caller needs, available community resources and unmet needs. NYS is withholding payment on our contract for this work, causing cash flow hardships for us, our 10 lead organizations and 8 contact centers.

We and LUWs are finding that many nonprofits are struggling to fully assess their financial situation and plan for the future, due to lack of clarity on re-opening, conflicting guidance on safety protocol requirements, lack of communication from state agencies, and state contract reimbursement and timing. This results in several human service agencies adopting a "wait and see" approach to assessing options beyond insolvency, which will ultimately limit their options for collaboration, affiliation, merger or dissolution. This will result in a late-notice rush for such options when funds run out.

General Operating Revenue for Local United Ways and other human services agencies is predicted to be "severely impacted" by the COVID-19 shut down, resulting in cuts to staffing, services and funding available for community programs.

IMPACT - NONPROFIT SUSTAINABILITY AND CAPACITY-BUILDING

New York Council of Nonprofits (NYCON)

The New York Council of Nonprofits (NYCON) has a membership of 3,000 community-based charities across the state. Through a family of affiliates, we provide education and direct training on best practices and direct technical assistance in the areas of governance, management and strategic matters; legal services; mergers, acquisitions and dissolutions; and insurance and other products to nonprofits of all missions. NYCON has a proven track record of partnering with the State of New York and philanthropy in addressing the immediate (crisis), short- and long-term organizational capacity of their grantees/contractors and nonprofits in general.

The nonprofit community is entering deeper into a state of crisis than the sector has never been experienced before. Nonprofits of every mission, type and scale is being dramatically affected. NYCON is on the ground working directly with individual nonprofits to help them navigate through this crisis to preserve mission, protect charitable assets, and pursue paths for sustainability. For virtually every nonprofit: business models, fundraising plans, and strategic plans have been up-ended; workforce, governance and operational processes have been seriously disrupted; the capacity to effectively perform and meet contractual obligations is diminishing; and financial viability is threatened. Many have closed their doors altogether and more closures are to come.

We anticipate a surge in nonprofit corporate dissolutions that community constituents, funders and regulatory stakeholders are not at all prepared for. Although program divestment, mergers and acquisitions may be a responsible strategic action for some, untimely and burdensome state regulatory and approval processes serve as significant and expensive barriers. State bureaucratic processes must be streamlined to adapt to these transformative times. The rapid erosion of community and civic infrastructure that is occurring tears into the core social, health and economic fabric of our communities, deepens the unacceptable economic and racial disparities that exist, and lessens the prospects of a timely recovery for all.

We urge the State of New York to recognize that community-based nonprofits are not merely vendors or contracting organizations, but are genuine partners serve the public's interest. The nonprofit sector can bring tremendous talent, knowledge, innovative thinking, community connections and resources to the table. If we truly are all in this together, than it is imperative that the State of New York honor its responsibility to its residents by working very closely with our sector in developing and implementing the effective strategies that are in this crisis to rebuild our communities.

Sincerely,

171 Cedar Arts Center
3DPhotoWorks LLC
82nd Street Academics
Abbott house

Abilities Movement
Ability Beyond
Acacia Network
ACHIEVE
ACR Health
Adirondack Architectural Heritage
Adirondack Center for Loon Conservation
Adoptive and Foster Family Coalition of New York
African American Cultural Center
Afro Brazil Arts
AIM Services, Inc.
Akwesasne Boys & Girls Club
Albany Housing Coalition Inc
Alcohol & Drug Council of Tompkins County, Inc.
Algonquin Sports for Kids
Alice Austen House
Aligned Medicine, PC
Allegany County Community Opportunities and Rural Dev. Inc.
Allegany County United Way, Inc.
Alliance for Positive Health
Alliance of New York State YMCAs
American Cancer Society
Andrew S. London, Ph.D.
Animal Farm Foundation
Alley Pond Environmental Center (APEC)
Aperture Foundation
Arbor Park child care center
Arc of Steuben
Ardent Solutions, Inc.
ARISE Child and Family Service
Arkell Museum & Canajoharie Library
ARTS COUNCIL FOR WYOMING COUNTY
Arts Horizons New York
Arts Services Initiative of Western New York (ASI)
ArtTable
Asian American Arts Alliance
AspireHope NY, Inc.
Association of Nonprofit Specialists
Aston Magna foundation for Music & Humanities Inc
Astor Services for Children & Families

Auburn Public Theater
Auburn YMCA-WEIU
Authentic Voice Consulting
Baker Victory HealthCare Center/OLV Human Services
Basilica Hudson
BellXcel
Beth Morrison Projects
Beyond My Battle
Binghamton Philharmonic
Board of Directors, The ARC of Dutchess
Boerum Hill Association
Bottomless Closet
Boys & Girls Club of Newburgh, Inc.
Boys & Girls Clubs of the Northtowns
Braata Productions
Brain Injury Association of New York State
BRC
Breaking Ground
Bridge Arts and Education, Inc.
BRIDGES- Madison County Council on Alcoholism & Substance Abuse, Inc.
Brightside Up
Bronx Arts Ensemble
Bronx Council on the Arts Inc.
Bronx Impact
Bronx River Art Center Inc
Brooklyn Arts Council
Brooklyn Bar Association Volunteer Lawyers Project
Brooklyn Community Foundation
Brooklyn Community Services
Brooklyn Perinatal Network, Inc.
Brooks-LC Hospital System, Inc.
Buffalo Hearing & Speech Center
Buffalo Prenatal Perinatal Network
Buffalo Urban League
Burnt Hills Oratorio Society Inc. 501C3
CALL/City as Living Laboaratory (aka Mary Miss - City as Living Laboratory (MM/CALL)
Callen-Lorde Community Health Center
Cameron Community Ministries Inc
Campus and Community Children's Center
Canandaigua YMCA

Canterbury Choral Society
CAPE
CAPE of DC, Inc.
CAPE of Dutchess County
Capital District Y
Capital Region Nordic Alliance
CAPTAIN Community Human Services
CAREERS Support Solutions
Carroll Gardens Association
CASA of New York State
Casita Maria
Catholic Charities of Tompkins/Tioga
Catholic Migration Services
Catskill Art Society
Catskill Center
Catskill Mountain Housing Development Corporation
Cattaraugus Community Action, Inc.
Cayuga Community Health Network
Cayuga/Seneca Community Action Agency, Inc. DBA: Community Action Programs Cayuga/Seneca
CCBQ
Center for Children's Initiatives
Center for Community Alternatives
Center for Employment Opportunities
Center for Performance Research
Central New York Community Foundation
Central New York Jazz Arts Foundation, Inc.
Central New York Library Resources Council (CLRC)
Central New York Services
Champlain Valley Family Center
Charles Settlement House
Chautauqua Lake Child Care Center
Chautauqua Opportunities Inc.
Chautauqua Region Community Foundation
Chautauqua Striders, Inc.
CHDFS, Inc.
Chemung County Child Care Council, Inc.
Chemung County Historical Society
Chenango Health Network Inc.
Chenango Nursery School
Chenango United Way

Child and Family Resources, Inc.
Child and Family Services of Erie County
Child Care Council of Dutchess and Putnam, Inc.
Child Care Council of Orange County Inc.
Child Care Council of Suffolk, Inc.
Child Care Network (Child Care Coalition of the Niagara Frontier, Inc.)
Child Care Resources of Rockland, Inc.
Child Care Solutions
Child Development Council of Central New York, Inc.
Children's Aid
Chinese-American Planning Council
Christian Neighborhood Center Of Norwich (The Place)
Circare
Classic Stage Company
Clemens Center
Cloudsplitter Foundation
CNY Arts, Inc.
CNY Fair Housing, Inc.
Coalition for Asian American Children and Families
Coalition for Hispanic Family Services
Columbia County Historical Society
Columbia Opportunities, Inc.
Community Access, Inc.
Community Action of Greene County, Inc.
Community Action Partnership for Dutchess County, Inc.
Community Action Planning Council of Jefferson County, Inc.
Community Action Program for Madison County Inc.
Community Development Inc.
Community Dispute Resolution Center
Community Emergency Corps
Community Foundation for South Central New York
Community Foundation of Elmira-Corning and the Finger Lakes
Community Foundation of Tompkins County
Community Foundations of the Hudson Valley
Community Housing Innovations
Compass House
Compeer Rochester, Inc.
Comprehensive Development, Inc. (CDI)
Comunilife, Inc.
Concrete Temple Theatre

Coney Island Museum
Coney Island USA
Cornwall on Hudson Village Museum
Cortland County Family YMCA
Council of Agency Executives (COAE)
Council of Family and Child Caring Agencies
Council on Addiction Prevention and Education
Council on Addiction, Prevention & Education of Dutchess County, Inc.
Council on Alcoholism and Addictions of the Finger
Council on Human Needs
Covenant House New York
Cradle Beach, Inc.
Crandall Public Library
Creative Music Foundation
Credentialing Network Institute
Cub Care Children's Center/Recess Resources, Inc.
David Dorfman Dance
David Hochstein Memorial Music School, Inc.
Day Care Council of New York
Day One
Delaware Valley Arts Alliance
Diaspora Community Services
Dixon Place
DREAM
Dress for Success Rochester
Dutchess County Addiction Prevention and Education
Dynamic Forms, Inc.
EAC Network
Earlville Opera House
Early Music Foundation, Inc
Education Success Foundation
Educational Alliance
Empire Justice Center
Empire State Youth Orchestra
EMPOWERED PATHWAYS INC
EnCompass: Resources for Learning
Ensemble Studio Theatre
Epilepsy Foundation of Northeastern New York, Inc.
Epiphany Scholarship Pageant, Inc.
Erie Canal Museum

Erie Canalway Heritage Fund, Inc.
Evergreen Health
ExpandedED Schools
Family Help Center
Family of Woodstock, Inc.
Family Resource Network, Inc
Family Ties of Westchester, Inc
Family YMCA of the Glens Falls Area
FASNY Museum of Firefighting
Finger Lakes Grant Information Center
Finger Lakes Performing Provider System
Five Towns Community Center
Foreign Press Association
Fort Edward Free Library
Franklin Stage Company
Friends of Historic Onondaga Lake
Friends of the Genesee alley Greenway
Friends of the North Country, Inc.
Friends of WHEELS
FSA of SUNY Adirondack
Gamelan Kusuma Laras, Inc.
Garden of Hope
Gebbie Foundation
Genesee Country Village & Museum
Genesee Valley Council on the Arts
Geneva Family YMCA
Geneva Historical Society
Geva Theatre Center
Girl Vow, Inc.
Girls Inc. of Long Island
Girls Set the Ground Rules NYC, Incorporated
Glow YMCA
GMHC
Goddard Riverside
Good Old Lower East Side (GOLES)
Good Shepherd Services
Goodwill Industries of Greater NY and Northern NJ, Inc.
Gospel Assembly – Queens
Governance Matters, Inc.
Grand Street Settlement

Greater Bethel Community Development Corporation
Greater OLEAN Chamber
Greater Oneonta historical society
Greater Rochester After-School & Summer Alliance
Green Guerillas
Greenwich House
Greenwood Residences, Inc
Greene County Rural Health Network
Habitat for Humanity of New York State
Hallockville Museum Farm
Hamburg Natural History Society/Penn Dixie
Hamilton-Madison House
Hammond Museum
HANAC, Inc.
Hancock Community Education Foundation
Harlem Commonwealth Council, Inc.
Harlem Dowling-West Side Center
Harlem United
Harriman Summer Camp S-11, Inc
Hart Cluett Museum
Hartley House, Inc
HCCA dba/ CNY Living History Center
HealthRight International
Healthy Community Alliance, Inc.
Hearts and Hands: Faith In Action, Inc.
Helio Health
Henry Street Settlement
Historic Albany Foundation
Historic Cherry Hill
Historic Palace Theatre Inc
Historic Richmond Town
Historical Society of the Massapeguas
Holding o to Hope
Homecrest Community Services, Inc.
Homeless and Travelers Aid Society
Horizon Health Services
Hornell Area Family YMCA
Housing Opportunities Made Equal, Inc.
Housing Works
Howland Store Museum

Hubbard Hall Center for the Arts and Education
Hudson Headwaters Health Network
Hudson Mohawk Industrial Gateway
Hudson Valley Community Services
Hunger Solutions New York
Hunt Charitable Foundation
Huntington Arts Council, Inc.
Ibero Early Childhood Services
ICD-Institute for Career Development
ICL
IHealth
IlluminArt Productions
Indian Lake Theater
Innovative Charitable Initiatives, Inc.
Insight House Chemical Dependency Services
Inspire
Institute of Nonprofit Leadership and Community Development
Integrated Community Planning of Oswego County, Inc.
InterAgency Council
InterExchange Inc
InterFaith Works
International Institute of Buffalo
Inundated Historical Society
Inwood Art Works
Inwood Community Services, Inc.
Ithaca & Tompkins County YMCA
Ithaca YMCA
JACK Quartet
Jacob A. Riis Neighborhood Settlement
Jamestown Community Learning Council
JASA
JCCA
Jefferson Historical Society
Jeffrey James Arts Consulting
Jewish Community Council of Greater Coney Island
Jewish Family Service of Buffalo and Erie County
Jewish Family Services of Ulster County
Jezebel Productions
John Brown Lives!
Journey's End Refugee Services

Keen Theater Company
Keuka Housing Council, Inc.
Kids Creative 404 Inc.
King Urban Life Center
Kopernik Observatory & Science Center
Korea Art Forum
Lackawanna Housing Development Corporation
Lake Plains Community Care Network
Land to Lean
League of Women Voters NYC
LEAP
Learning Disabilities Assoc. of CNY dba LAUNCH
Learning through an Expanded Arts Program, Inc
Legal Action Center
Legal Aid Society of Northeastern New York
Lehman College Adult Learning Center
Liberty Resources, Inc.
Lifespan of Greater Rochester
LIFT-NY
Light Work
Literacy Assistance Center
Literacy New York Buffalo-Niagara, Inc.
Literacy Volunteers of Clinton, Essex and Franklin Counties
LiteracyCNY
Little Flower Children and Family Services of New York
Long Island Advocacy Center
Long Island Crisis Center
Long Island Library Resources Council
Lower Manhattan Cultural Council
Lower West Side Household Services
Lowville Food Pantry, Inc.
Lutheran Social Services of NY
Madison County Rural Health Council, Inc.
Magic Penny Early Literacy Institute
Manna of Life Ministries
Marie C. and Joseph C. Wilson Foundation, Inc.
Martin DePorres Group Homes
Maspeth Town Hall, Inc.
Massachusetts Avenue Project Inc.
Maternal Infant Services Network (MISN)

Max's Kansas City Project
Mechanicville Area Community Services Center (MACSC)
Media Alliance Inc
Memorial Art Gallery
Mental Health America of Dutchess County
MercyFirst
Mohawk Valley CAA
Mohawk Valley Collective, Inc.
Mohawk Valley Library System
Morningside Retirement and Health Services
Mothers & Babies Perinatal Network of SCNY, Inc.
Museum at Eldridge Street
Museum of Jewish Heritage - A Living Memorial to the Holocaust
Museum of the Moving Image
Museum Village of Old Smith's Clove, Inc.
music conservatory of westchester
Music From Japan, Inc.
MusicalFare Theatre
NAMI Westchester
National Abolition Hall of Fame and Museum
National Dance Institute
National Guild for Community Arts Education
Naturally Occurring Cultural Districts NY
Nazareth Housing Inc.
NCBI Rochester NY Inc.
Neighborhood Coalition for Shelter
Neighborhood SHOPP
New Beginnings MSC, Inc.
NEW Pride Agenda
New Rochelle YMCA
New York City Anti-Violence Project
New York City Arts in Education Roundtable
New York City Children's Theater
New York City Fire Museum
New York City Museum Educators Roundtable
New York Council on Adoptable Children, Inc.
New York Edge
New York Route 20 Scenic Byway Association
New York State Community Action Association (NYSCAA)
New York State Council for Community Behavioral Healthcare

New York State Dispute Resolution Association, Inc. (NYSDRA)
New York State Literary Center
New York State Network for Youth Success, Inc.
New York State Public Health Association
New York State Tourism Industry Association
New York StateWide Senior Action Council
Newtown Italian Neighborhood Senior Center
Niagara Community Action Program, Inc
NMIC
Nonprofit Finance Fund
Nonprofit New York
Nonprofit Westchester
North Country Behavioral Healthcare Network
North Country Freedom Homes, Inc.
North Country Underground Railroad Historical Association
North Side Learning Center of Syracuse
North Tonawanda History Museum
Northeast Community Council, Inc.,
Northern Chautauqua Community Foundation
Northern Regional Center for Independent Living, Inc.
Northern Rivers Family of Services
Northwest Buffalo Community Center
New York Association of Psychiatric Rehabilitation Services, Inc. (NYAPRS)
NYC Employment and Training Coalition
NYCCD
NYFA
NYS Association for Rural Health
NYS Rural Advocates
NYS Senate - 57th District
NYSARH
Old Forge Library
Oliver Scholars
Oneonta Family YMCA
Onondaga Community Living, Inc.
Onondaga Council on Alcoholism & Addictions, Inc.
Ontario County Historical Society Museum
Open Source Gallery
Opportunities for a Better Tomorrow
Opportunities for Otsego, Inc.
Origin Theater Company

Osborne Association
Oswego County Opportunities, Inc.
Oswego YMCA
Pacem in Terris
Page Seventy-Three Productions, Inc.
PAGNY Health & Research
Palace Performing Arts Center
Parallel Exit Inc.
Park Foundation
Partners in Learning, Inc.
PathStone Corporation
Peace Of The City
Performance Space New York
Piatigorsky Foundation
Pine Hill Community Center
Pinnacle Community Services
Plattsburgh Public Library
Plattsburgh YMCA
Polish and Slavic Center
Polish Community Center of Buffalo, Inc
Preservation Long Island
Prevent Child Abuse New York
Prevention Works, Inc.
Princess Janae Place Inc
Printed Matter, Inc.
Prison Communities Int'l (dba) RTA
Protect the Adirondacks
Providence House, Inc
Providence Services of Syracuse Inc
Public Health Solutions
Queens Community House, Inc.
Queens Volunteer Lawyers
Quintet of the Americas, Inc.
Radio Kingston
Raga Massive, Inc
Rainbow Access Initiative Inc.
Rainbow Heights Club, project of Heights Hill Mental Health Service SBPC Community Advisory Board, Inc.
REACH CNY, Inc.
Recess Activities
Redhouse Arts Center

Regional Economic Community Action Program, Inc.
Resource Center for Accessible Living, Inc.
Rhinebeck Writers Retreat
Richard S. Shineman Foundation
RiseBoro Community Partnership, Inc.
Riverside Language Program, Inc.
Roberson Museum and Science Center
Robina Niaz
Rochester Accessible Adventures
Rochester Area Community Foundation
Rochester Museum and Science Center
Rochester/Monroe County Homeless CoC
Rockland Community Services
Rockland Conservatory of Music
Rockland County YMCA
Rockwell Falls Public Library
ROcovery Fitness, Inc.
Rome alliance for education/CONNECTED Community Schools
RUPCO, Inc
Rural Health Network of SCNY
Rural Preservation Company of Clinton County, Inc.
Rural Revitalization Corporation
Rye YMCA
Samaritan Daytop Village
Saratoga Center for the Family
Saratoga County Economic Opportunity Council, Inc.
Schenectady Community Action Program
Schoharie County Community Action Program
Schoharie County Council of Senior Citizens
Schuyler Center for Analysis and Advocacy
SCO Family of Services
Sculpture Space Inc
Seamen's Society
Seaway Valley Prevention Council
Seneca museum of waterways and industry
Seneca-Babcock Community Association, Inc.
Service Program for Older People, INC
Sheltering Arms
Siena College's McCormick Center for the Study of the American Revolution
Silver Bay YMCA

Single Parent Empowerment Program, Inc
Snow Belt Housing Company, Inc.
SOPHIST LLC
South Bronx Overall Economic Development Corporation (SoBRO)
South Buffalo Community Association
South Street Seaport Museum
Southern Adirondack Child Care Network
Southern Adirondack Independent Living Center
southern queens park association inc.
Southern Tier AIDS Program
Southern Tier Health Care System, Inc
Southern Tier Independence Center
Southtowns Rural Preservation Co., Inc
Southwest Brooklyn Industrial Development Corp
St Lawrence County Arts Council
St. Francis Friends of the Poor
St. Joseph's Addiction Treatment & Recovery Centers
St. Lawrence County Community Development Program,
St. Lawrence County Health Initiative, Inc.
St. Lawrence County Historical Association
St. Nicks Alliance
St. Paul's Center
Stanley Isaacs Neighborhood Center
Staten Island Arts
Sullivan County Child Care Council, Inc.
Sunset Spark, Inc.
SUNY Orange Foundation
Sylvan Winds
Syracuse Northeast Community Center
Taconic Resources for Independence Inc.
TakeRoot Justice
Tanglewood Nature Center & Museum
TAP Inc.
Teaching and Restoring Youth Inc.
Teens for Food Justice
Thalia Spanish Theatre, Inc.
The 52nd Street Project
The ARTS Council of the Southern Finger Lakes
The Center for Community Justice
The Center for Youth Services Inc

The Child Abuse Prevention Center
The Child Center of NY
The Children's Village
The Community Foundation for the Greater Capital Region
The Community Foundation of Herkimer & Oneida Counties, Inc.
The Community Place of Greater Rochester, Inc.
The Council on Addiction Prevention and Education of Dutchess County, Inc. (CAPE)
The D&H Canal Historical Society
The Dale Association, Inc.
The Discovery Center of the Southern Tier
The Dorothy and Marshall M. Reisman foundation
The Florence M. Muller Foundation
The Fortune Society
The Greene County Council on the Arts, Inc.
The HOPE Program
The Institute for Human Services, Inc.
The Jewish Board of Family & Children's Services
The Korean American Family Service Center
The Lake George Arts Project
The Legal Aid Society of Rochester, NY
The LOFT LGBT Center
The Marfan Foundation, Inc
The New Group
The New York Foundling
The New York Pops
The New York State Rural Housing Coalition, Inc.
The Norman Howard School
The Ricky J. Parisian Memorial Scholarship Foundation
The Rockwell Museum
The Rural Outreach Center Inc
The Service Collaborative of WNY, Inc
Theater Three Collaborative, Inc.
Theatre for a New Audience
Thousand Islands Arts Center ~ Home of the Handweaving Museum
Tioga County REAP
Tioga Opportunities, Inc.
Tompkins Community Actin
Tompkins County Public Library Foundation
Topfield Equestrian Center
Town of Wallkill Boys & Girls Club, Inc

Trail Blazers
Transitional Services Association, Inc
Trauma and Resiliency Resources, Inc.
Tri County Arts Council
Tri-Cities Opera Company, Inc.
Trillium Health
Trinity Alliance of the Capital Region, Inc.
Triskelion Arts
Troy Area United Ministries
Troy Bike Rescue
Troy Savings Bank Music Hall Corp.
Troy Youth Association, Inc.
TSA, INC
Villa of Hope
U.S. Committee for Refugees and Immigrants
Underground Railroad Education Center
Unison Arts Center
United Neighborhood Houses
United Way of Broome County
United Way of Buffalo & Erie County
United Way of Cayuga County
United Way of Greater Rochester
United Way of Long Island
United Way of New York City
United Way of New York State
United Way of Northern Chautauqua County
United Way of Northern New York Inc.
United Way of Ontario County
United Way of Seneca County, Inc.
United Way of Southern Chautauqua County
United Way of the Dutchess-Orange Region
United Way Of The Greater Capital Region
United Way of Westchester and Putnam
Unity House Of Troy, Inc.
University Settlement
Upstate Films Limited
Urban Justice Center
Urban League of Rochester
Urban Pathways
UrbanGlass

USA Mali Charitable Association of NYC
Valley Community Association
Venture Foundation, LTD
Vera House, Inc.
Veterans & Community Housing Coalition
Veterans One-stop Center of WNY, Inc.
VIA Visually Impaired Advancement
Victims Information Bureau of Suffolk
Vital Theatre Company Inc
Voelker Orth Museum
Walkway Over the Hudson
Warren-Hamilton Counties ACEO, Inc.
Warwick Valley Community Center
Washington County EOC, Inc. d.b.a. L.E.A.P.
Water for South Sudan, Inc.
Watertown Family YMCA
Waterville Historical Society
Wayne County Action Program, Inc.
Weeksville Heritage Center
Welfare Research Inc.
WellLife Network
Westchester Institute for Human Development
Westchester Jewish Community Services
Western New York Foundation
WHEDco
Winifred Crawford Dibert Boys & Girls Club of Jamestown
WNY Rural Area Health Education Center INC
WNY United Against Drug & Alcohol Abuse
WNY Women's Foundation
Women's Housing and Economic Development Corporation
Wyoming County Community Health System
YMCA Buffalo Niagara
YMCA of Broome County
YMCA of Central New York
YMCA of Greater New York/ Bronx
YMCA of Greater Rochester
YMCA of Ithaca & Tompkins County
YMCA of Kingston & Ulster County
YMCA of Long Island
YMCA of the Twin Tiers

Yonkers Family YMCA
Young Audiences of Western New York, Inc.
Young Men's and Women's Community Center Of Rome, New York, Inc.
Young Men's Christian Association of Greater Rochester
Youth Action Programs and Homes, Inc.
Youth Ideas At Work
Youth Represent
Youth Shelter Program of Westchester
YWCA Cortland
YWCA Mohawk Valley
YWCA of Binghamton and Broome County
YWCA of Genesee County
YWCA of Rochester & Monroe County
YWCA of the City of New York
YWCA Western New York
YWCAs of New York State